



## Bartholomew County Youth Services Center

# 2014 Year End Report

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*The Bartholomew County Youth Services Center was established by the Bartholomew County Board of Commissioners. The Bartholomew County Youth Services Center is operated under the authority of the Bartholomew County Circuit Court which has jurisdiction over juvenile cases.*

*Our mission is to respond to the community's needs with a continuum of care, programming, services, and advocacy for minors under the jurisdiction of the Court in settings that are safe for both the community and youth.*

*We will treat each youth with respect and dignity, holding them to appropriate behavioral expectations through a system of rewards, and consequences that are applied in a fair, firm, and consistent manner which is conducive to their personal growth and development.*

**Bradford Barnes**  
Director of Court Services

**Honorable Stephen R. Heimann**  
Circuit Court Judge

**Anita J. Biehle**  
Director of Youth Services

## ***PROGRAMS AND SERVICES***

The Bartholomew County Youth Services Center offers a variety of services for Bartholomew County children, youth and families. We are committed to making the community a safer place by reducing the risk of repetitive delinquent behavior. Each of the services offered by the Center has a different function however; they all share the same mission.

The Facility operates a three-level group-based program in Detention and Shelter. Day Treatment operates a four-level group-based program. Each level requires the completion of corresponding behavioral expectations ranging from below expectations to above expectations. Privileges increase from level to level to reward positive, appropriate, and cooperative efforts.

Any child taken into custody in Bartholomew County can be brought to the Youth Services Center for Detention or Shelter placement if necessary or be returned home. Other counties can also request access to Detention and Shelter services at the Center. In 2014, nine counties requested these services. Youth are referred for everything from the most serious delinquent offenses, to being a child in need of services (CHINS)

Brief descriptions of the services offered by the Center and 2014 referral statistics for each program are as follows: \*

- Parental consent was obtained and on file at the Center for all photographs of youth used in this report.

### **DETENTION**

Detention is a secure placement designed for youth awaiting the court process who are considered to be a danger to public safety, likely to re-offend, or flee before their court appearance. Youth may also be sentenced to serve time in secure detention for up to 90 days if they are under the age of seventeen and for 120 days if they are seventeen years of age or older.

Detention is designed to hold youth between the ages of 9 and 21. Detention programming focuses on teaching young people about choices and consequences. Youth placed in secure Detention receive six hours of education instruction at the Center year round, five days per week.

In Indiana, the Department of Correction has the responsibility for providing standards for compliance for secure detention. In 2014 the Center received a score of 100% on the mandatory standards and a score of 98% on the non-mandatory standards.



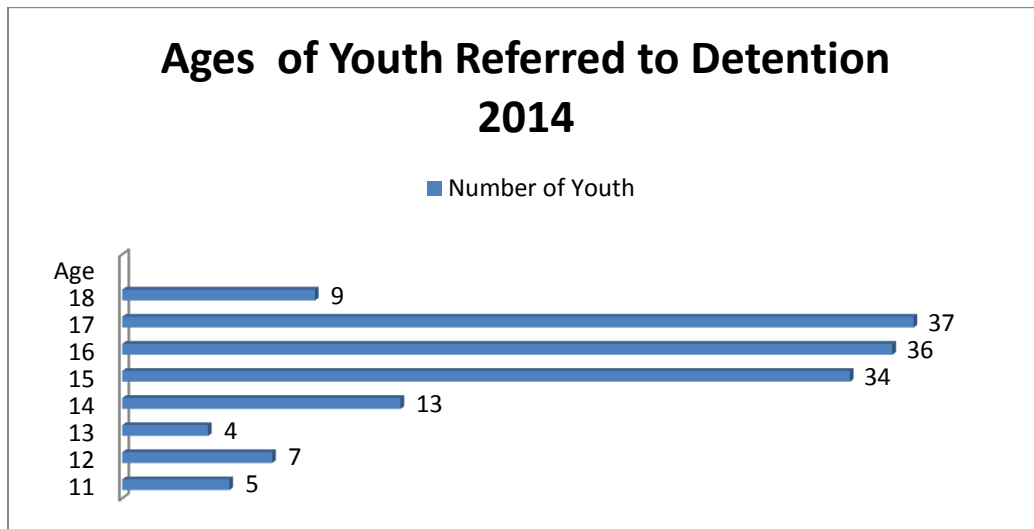
**Detention Staff**

L to R: S. Wick, J. Pressley, H. Harris, C. Oathout, B. Conrad, E. Nickerson, and J. Burris. Not pictured- A. Bishop

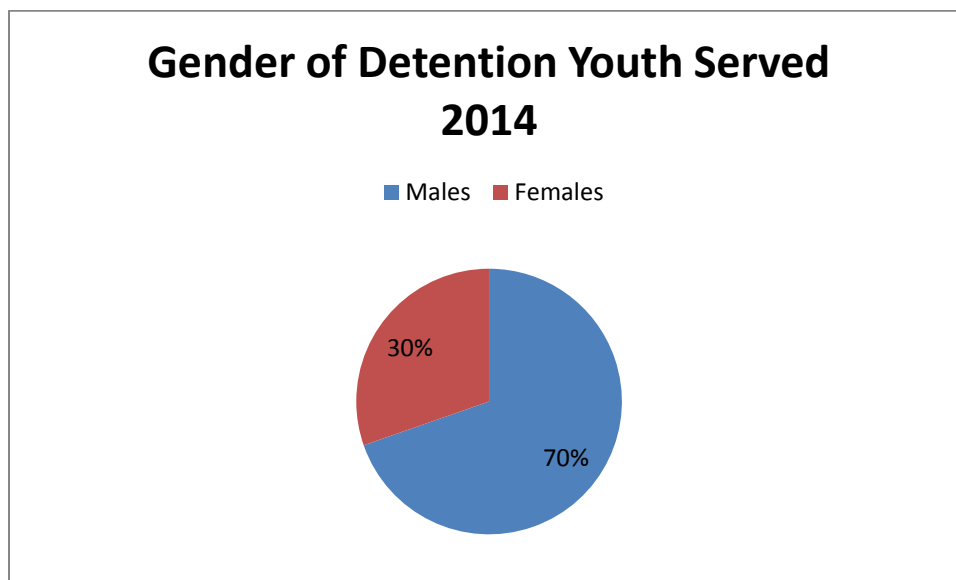
In 2014, the Center provided services to 145 youth in detention; the following graphs and tables depict the demographics of those youth:

Reason for Referral	Number of Referrals
Arson	1
Auto Theft	2
Battery	38
Conversion	2
Criminal Confinement	1
Criminal Mischief	4
Dealing in a Controlled Substance	3
Dealing in Marijuana	2
Disorderly Conduct	3
Driving without a License	1
Escape	1
False Informing	3
Fraud	2
Intimidation	7
Possession of a Controlled Substance	3
Possession of a Legend Drug	2
Possession of Marijuana	13
Possession of Methamphetamine	5
Possession of Paraphernalia	5
Receiving Stolen Property	2
Reckless Driving	3
Resisting Law Enforcement	4
Runaway	9
Sexual Battery	1
Strangulation	1
Theft	22
Truancy	3
Unauthorized Control of a Vehicle	2
<b>TOTAL</b>	<b>145</b>

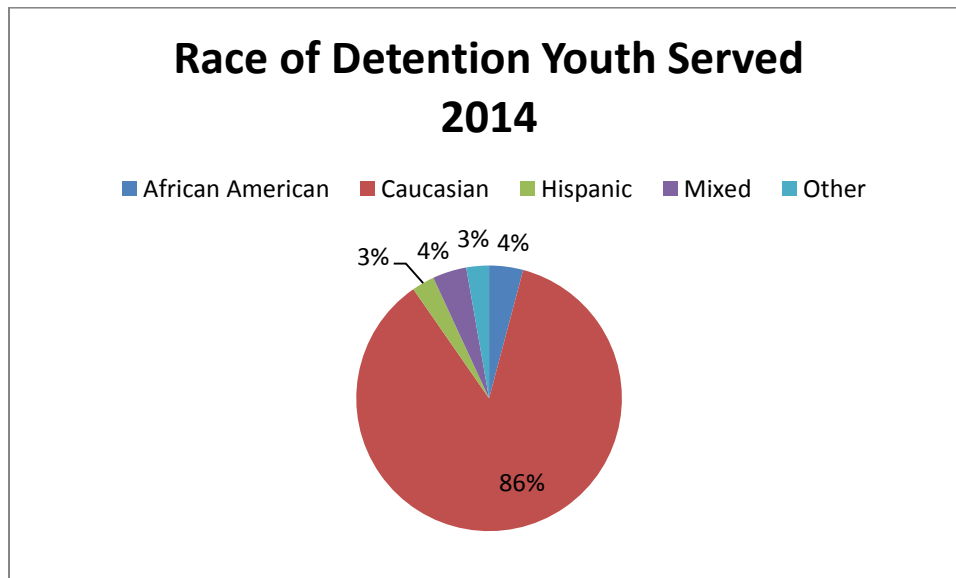
The age of a youth often has an impact on the way the Center's services are provided. The table below shows the age of the youth who received services in Detention in 2014.



The pie graph below reflects the percentage of male and female residents placed in detention in 2014. Over the years, there has been a heightened awareness that females are entering the criminal justice system at an increased rate. However, the female population in Detention actually decreased in 2014 by 6% as compared to 2013. The male population increased by 6% in 2014 as compared to 2013.



The overrepresentation of minority youth, particularly in secure detention, has become a significant concern in this country, receiving attention at the local, state and national levels. In response to this concern, the graph below contains information regarding the percentage of populations by race served at the Center in Detention. The Center saw a 3% decrease in the African American population, a 3 % decrease in the Hispanic population, and a 2% decrease in the Mixed population as compared to 2013. The Center did see an increase of 6% in the Caucasian population and a 3% increase in the population identified as Other, in 2014 as compared to 2013.



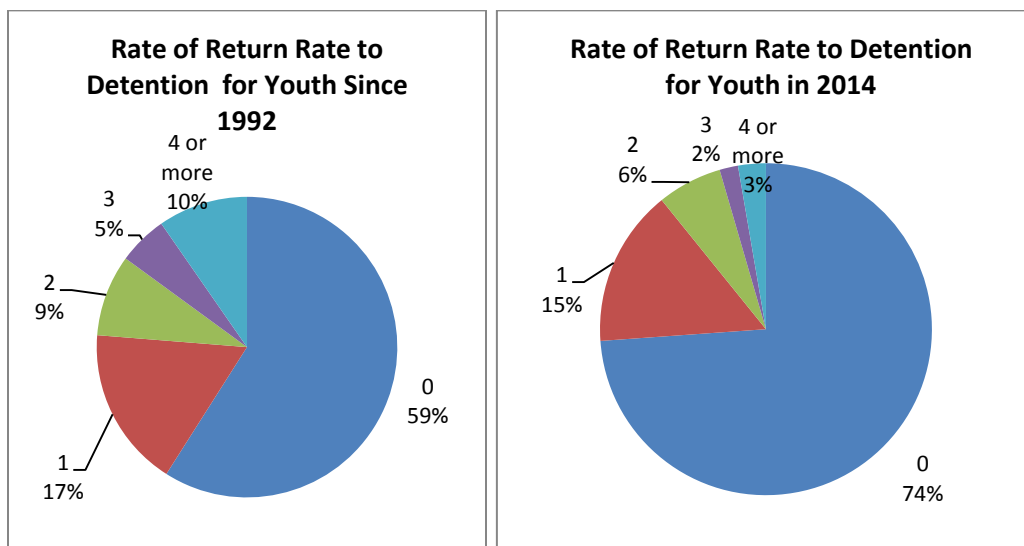
Reducing the number of youth returning to the Center's programs remains a primary goal of the Center. The following graph reflects Bartholomew County youth by the number of times these juveniles have been held in secure Detention since the Center opened in 1992. No value judgment is made on the nature of the offense or the reason youth may or may not have been detained. Since its inception, the Center has tracked the rate of return for all youth served at the Center. Over the course of 22 years of operation, 60% of all youth served in Detention have not returned to the Center a second time. Over this same 20 years, the percentage of youth placed in Detention four or more times has increased from 7% to 9%.

It is difficult to compare Bartholomew County's data to federal or state statistics, as most facilities do not keep records on rates of return to detention. This is due to the fact that detention is not typically used for the purpose of providing an intervention but rather as a facility for housing youth in order to ensure public safety and the youth's appearance in court.

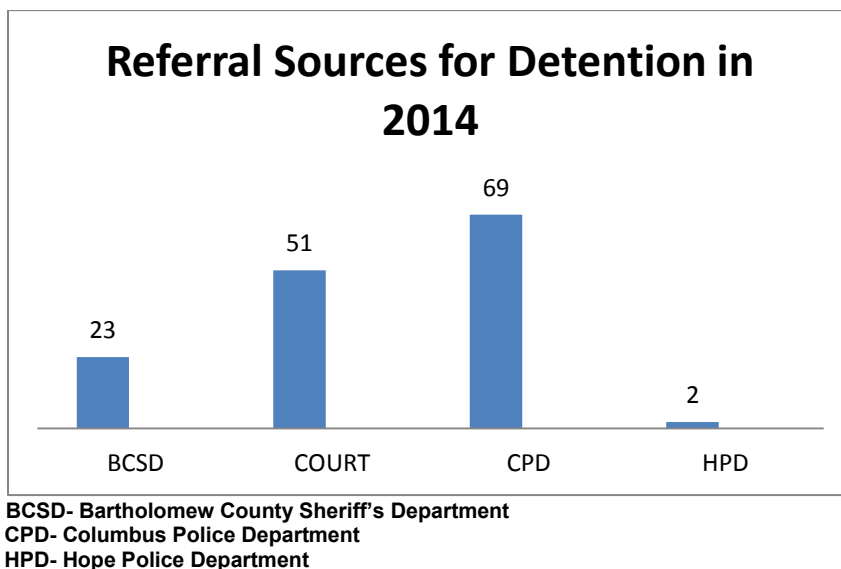
A non-return rate of more than fifty percent would indicate that the Center's programs are having an immediate and positive effect on the youth being served by

these programs. The Center strives to determine what changes can be made or added to its current programming to increase the number of youth who do not return to the Center, and more importantly, who do not continue to commit crimes in the community as either juveniles or adults.

The pie graphs below reflect the rate of return to detention for all youth served at the Center since its inception in 1992 and the rate of return to detention in 2014.

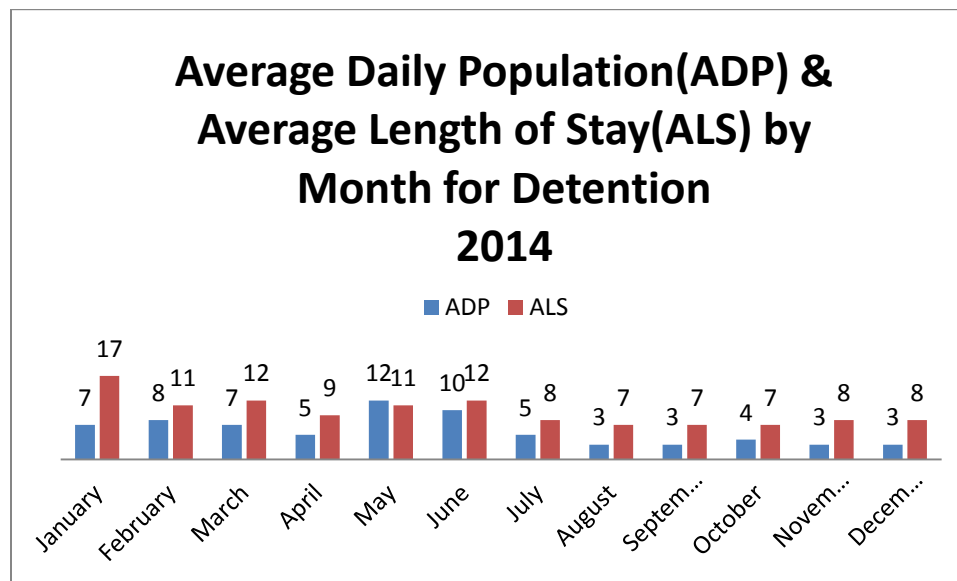


The Youth Service Center receives its referrals to Detention from primarily the Court and Local Law Enforcement agencies. The following charts represents the referral source for Detention youth in 2014:



The average length of stay for a female youth in Detention in 2014 was 7 days and for males the average length of stay was 13 days in 2014. The average daily

population for males in Detention in 2014 was 4; for females that number was 1. The following chart demonstrates the Average Daily Population and Average Length of Stay by month for 2014:



## THE CENTER'S EDUCATION PROGRAM FOR DETENTION RESIDENTS



**Education Staff, Counselor and Nurse**

L to R: J. Cockrell, B. Maass (Counselor), T. Strietelmeier, S. Charlton, K. Jones and T. Brown (Nurse)



# BCYSC Education Program

2014-2015 School Year

*"He who opens a school door closes a prison." - Victor Hugo*



The BCYSC educators were proud to once again work with Arts for Learning to include teaching artists from different fields and topics into our curriculum for the school year. The enthusiasm and respect displayed by our students continues to inspire these professionals to request future visits!





Our education staff continues to plan lessons daily that focus on the four core subjects of math, language arts, science, and social studies. We also incorporate state standards and the use of technology into our daily schedule. It is our goal to keep any student who is enrolled in school on track with their classes through frequent communication with their school of record. A student within our education program will participate in life skills activities, group work, and current events discussions. Students who express interest and eligibility in taking the TASC test may prepare and practice within the classroom. As educators of youth in confinement, we recognize the potential we have to make a daily impact and we will continue to use a variety of resources and tools to foster growth in the young people we serve.

Submitted by:

Shawn Charlton

## SHELTER

Shelter is a non-secure, temporary, emergency placement designed to serve status offenders, abused and/or neglected juveniles, children of families in crisis and children and youth awaiting out-of-home placement. Shelter residents attend public school or receive their school work from their home county and remain active in community-based activities to the greatest extent possible. Shelter staff also provides the youth with social and life skill lessons such as budgeting and money management, daily living, proper hygiene and nutrition and pre-employment skills such as resume building and interview techniques.

The Indiana Family and Social Services Administration provide rules and licensing for shelter programs. The Center's license allows for up to ten youth between the ages of 10 and 18 to remain in shelter care for up to twenty days.



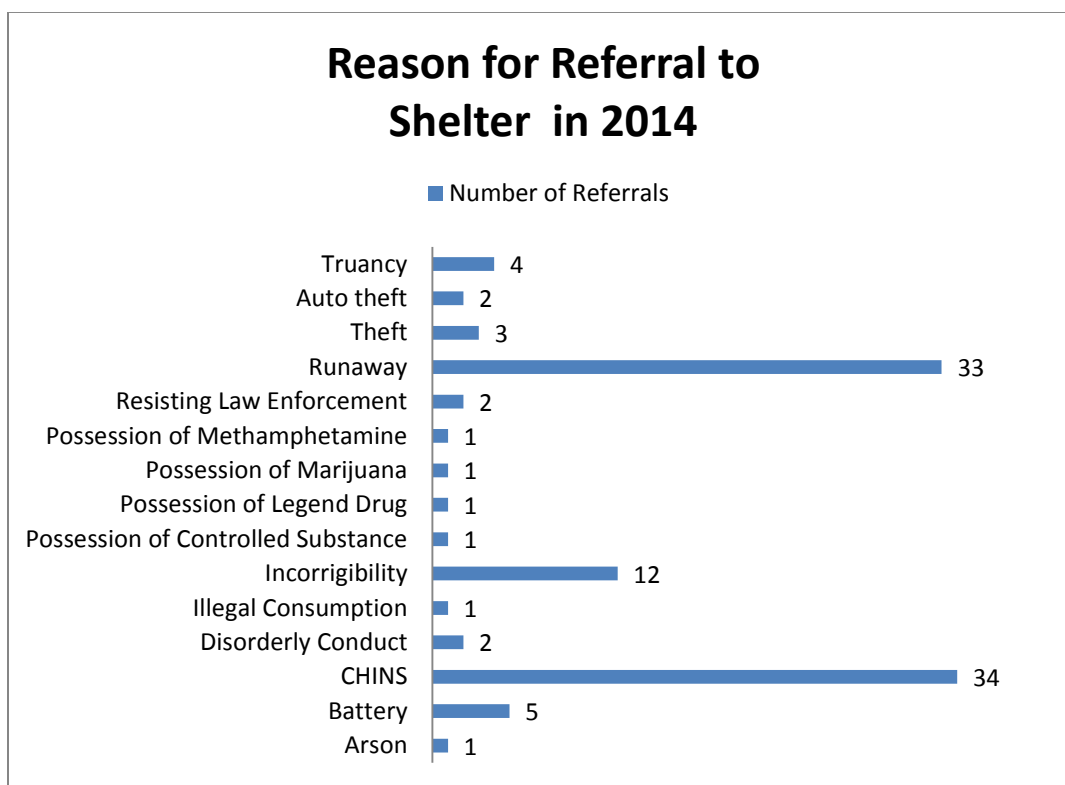
**Shelter Staff**

L to R: K. Blake, A. Littlejohn, L. Gray and J. Grant

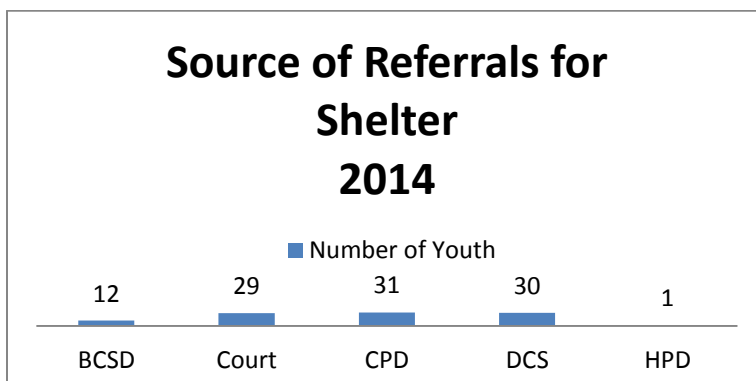
Not pictured- M. Lucas

In 2014 the Center provided Emergency Shelter Care services to 101 youth from Bartholomew County and nine other counties in Indiana. There were 2 youth denied admission to Shelter in 2014 due to presenting with either sexual maladaptive behavior, being actively suicidal or displaying severe aggression. The following graphs and charts are representative of the Center's referrals to Emergency shelter Care in 2014. In 2014, there were a wide variety of reasons a youth may have been referred to Shelter. The majority of youth that were placed in shelter and present with a criminal charge have already spent some time in a secure setting; and they may be waiting in home services to be initiated or awaiting placement at a residential facility.

The following chart represents the reasons and offenses that youth were referred to Shelter in 2014:



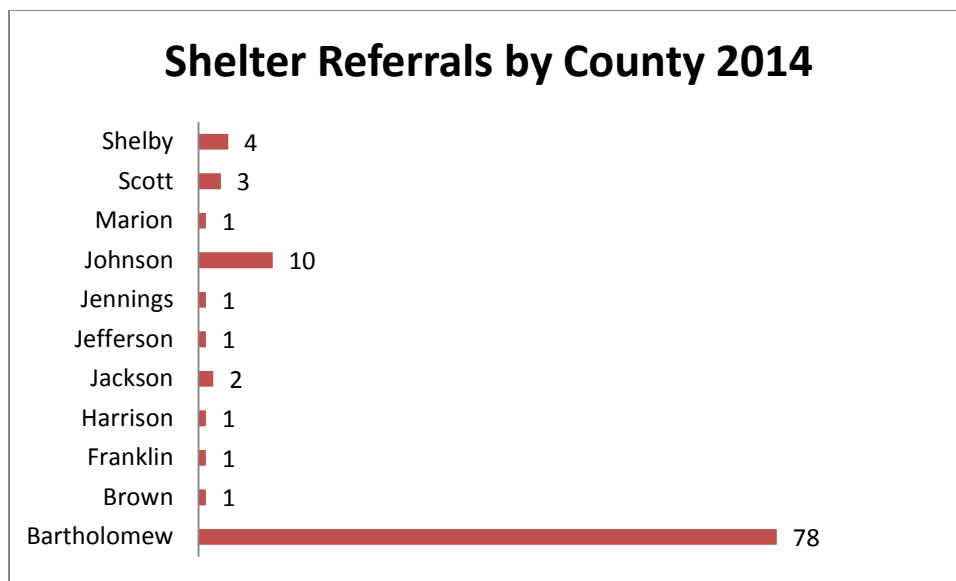
The Indiana Department of Child Services, the Court, and Local Law Enforcement all referred youth to Emergency Shelter Care in 2014. The breakdown of each agency is as follows:



BCSD- Bartholomew County Sheriff's Department  
 CPD- Columbus Police Department  
 DCS- Department of Child Services  
 HPD- Hope Police Department

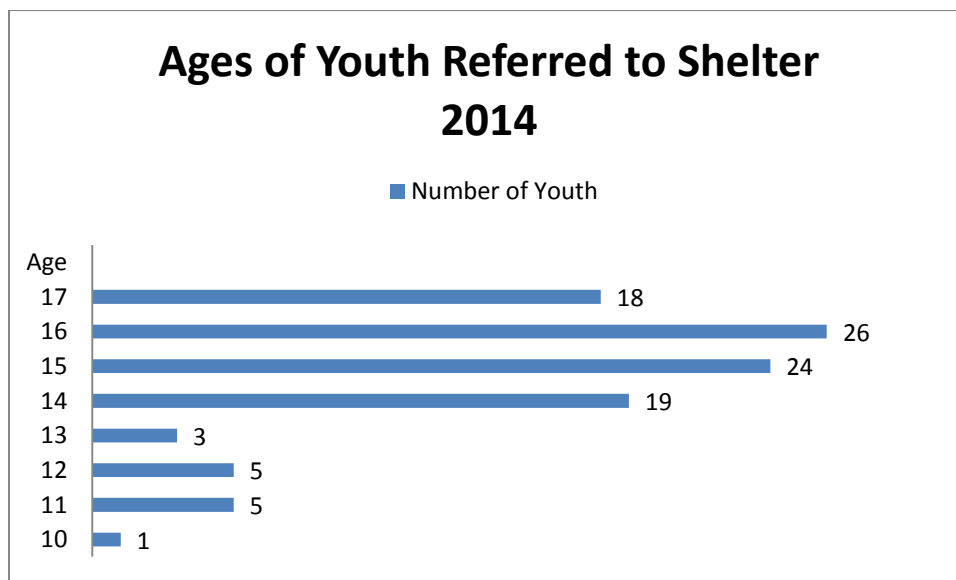
In 2014, Shelter Care services were requested for youth from Bartholomew, Brown, Franklin, Jackson, Jefferson, Jennings, Johnson, Harrison, Marion, Shelby and Scott

Counties in Indiana. The following graph is representative of the referrals received from each county. \*



- Includes the two youth that were denied admission for safety reasons

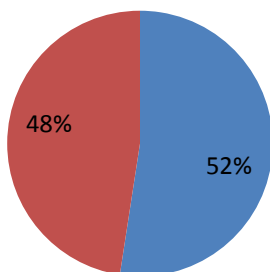
Shelter is licensed to provide services to youth ages 10 through 18. The following table represents the ages of the youth served in 2014.



The Center's Shelter program includes both male and female youth. The following pie chart represents the percentage of males and females placed in Shelter in 2014.

## Gender of Youth Referred to Shelter 2014

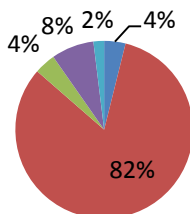
■ Males ■ Females



The graph below contains information regarding the percentage of populations by race served at the Center in Detention.

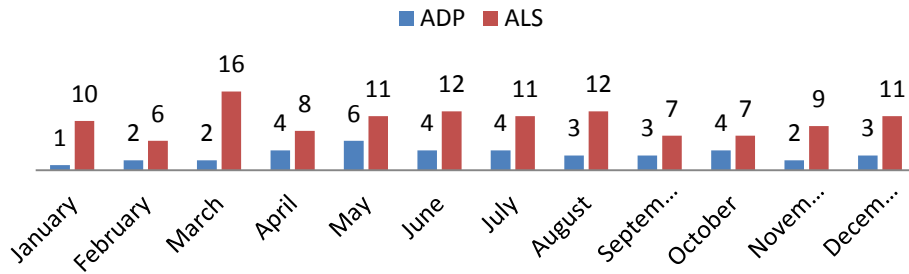
## Race of Youth Referred to Shelter 2014

■ African American ■ Caucasian ■ Hispanic ■ Mixed ■ Other



Even though the maximum length of stay in Shelter is 20 days, the Indiana Department of Child Services may grant an extension for a youth's stay in Shelter. In 2014, there were 11 extensions granted. The Average Length of Stay for females in Shelter in 2014 was 9 days; it was 10 days for males. The Center's Average Daily Population in Shelter for 2014 was 3. The following graph shows the Average Length of Stay and Average Daily Population by month for 2014.

## Average Daily Population(ADP) & Average Length of Stay(ALS) by Month for Shelter 2014



## DROP OFF PROGRAM

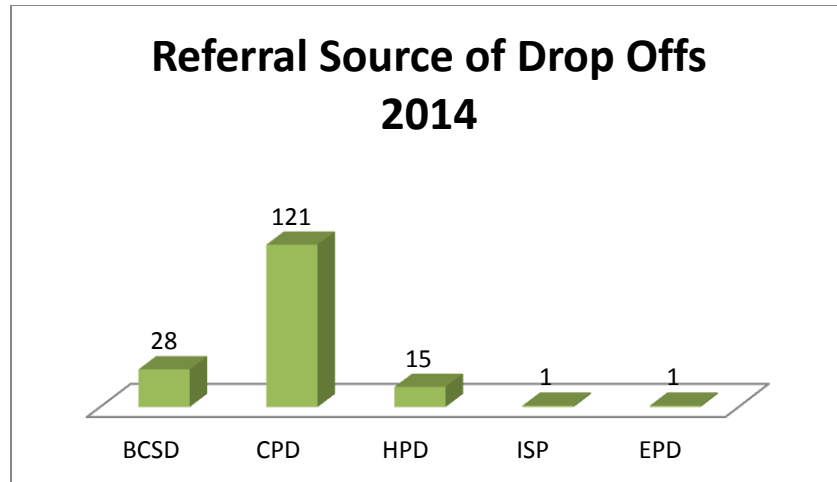
By local policy, the Center will accept any youth taken into custody by a law enforcement officer within Bartholomew County. Intake Officers are available 24 hours a day. The Intake Officers interview parents and other interested parties to determine if the youth should be placed in detention or shelter, or be released to a parent or guardian. Center staff also have available to them assessment tools such as the Indiana Youth Assessment Instrument (IYAS) and the MAYSI-II mental health screening to assist in making a detain or release decision. In 2014, staff completed 146 IYAS assessments and 107 MAYSI-II mental health screenings. The Drop Off Program allows law enforcement officers to return to patrol immediately.



Intake Officers  
J. Lynette, C. Vawter, J. Hatcher and B. Richter



In 2014 the following law enforcement agencies referred youth to the Center that were released after an Intake Officer completed their initial assessments:

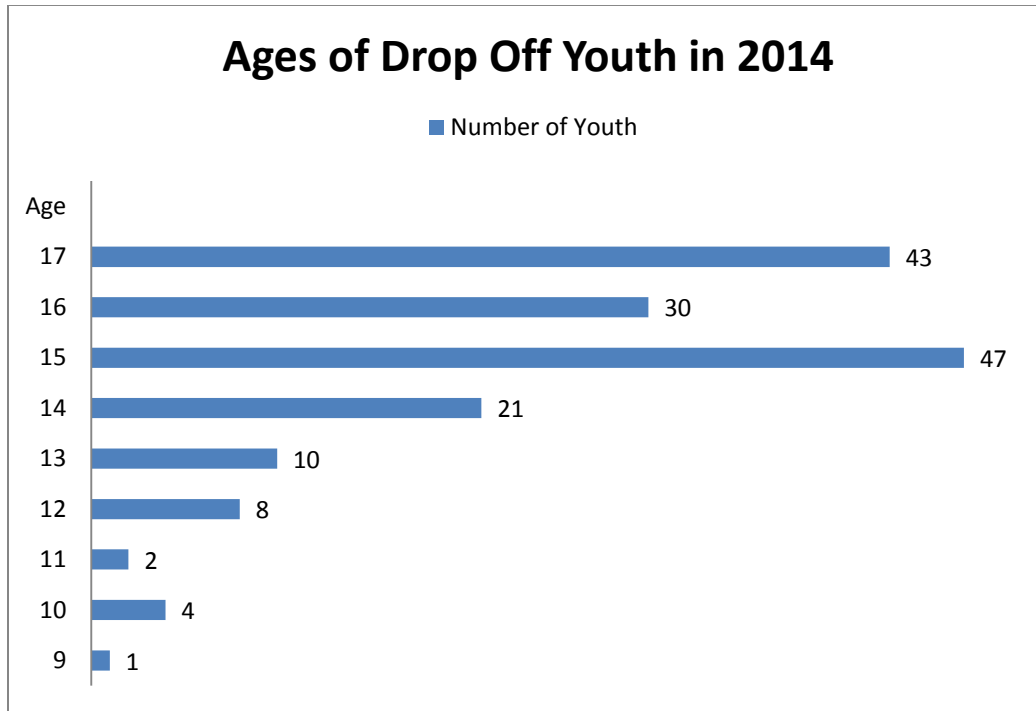


BCSD- Bartholomew County Sheriff's Department  
 CPD- Columbus Police Department  
 HPD- Hope Police Department  
 ISP-Indiana State Police  
 EPD- Edinburg Police Department

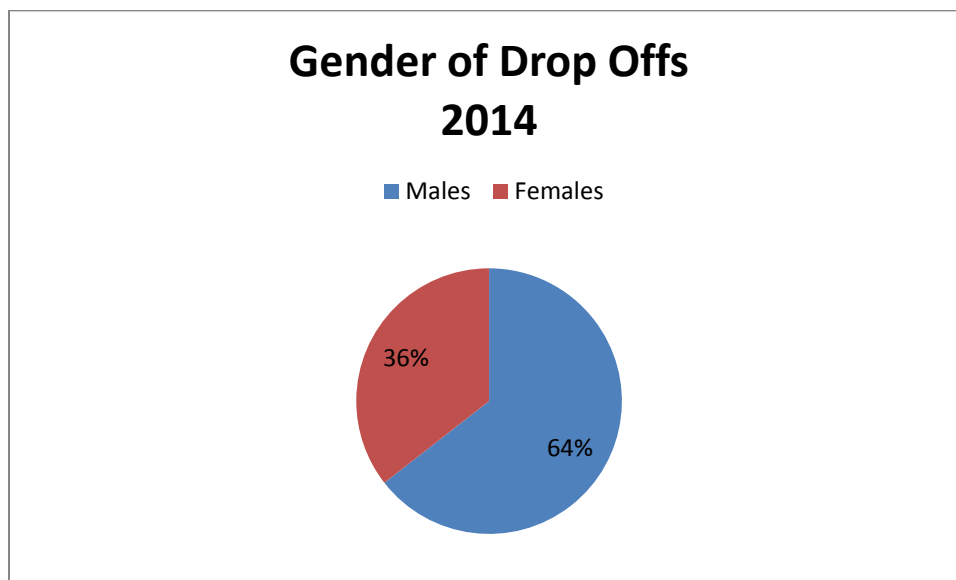
There were 166 Drop Offs in 2014. The various reasons for their referral were:

Reason for Referral	Number of Referrals
Battery	16
Criminal Mischief	1
Curfew	1
Dealing in Marijuana	2
Disorderly Conduct	1
Driving without a License	9
False Informing	2
Harassment	1
Illegal Consumption	39
Incorrigibility	24
OMVUI	1
Possession of Knife at School	3
Possession of a Controlled Substance	1
Possession of Paraphernalia	1
Possession of Marijuana	24
Resisting Law Enforcement	2
Runaway	36
Theft	1
Visiting a Common Nuisance	1

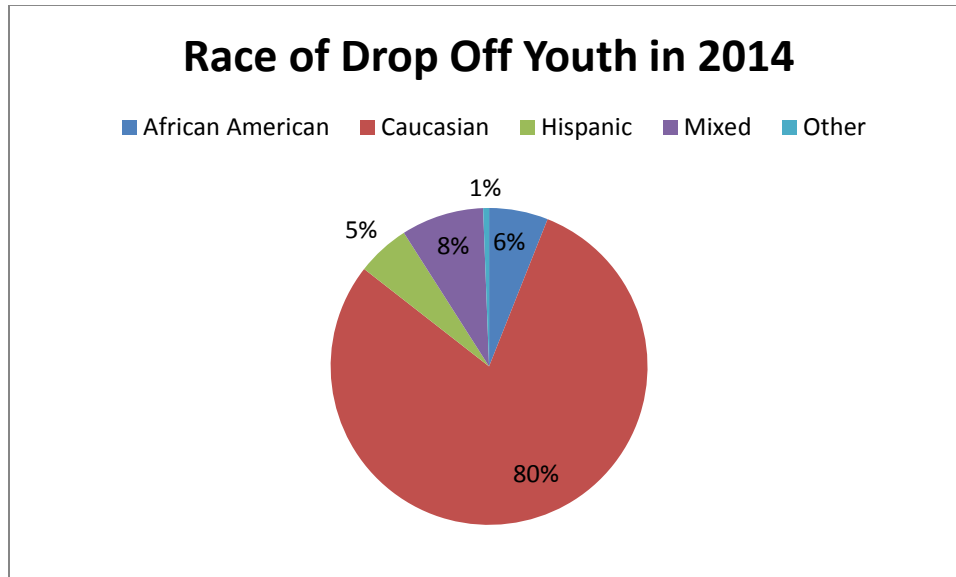
The ages of these youth were:



The gender of the youth considered Drop Offs in 2014 was:



The breakdown of the race of Drop Offs in 2014 was:

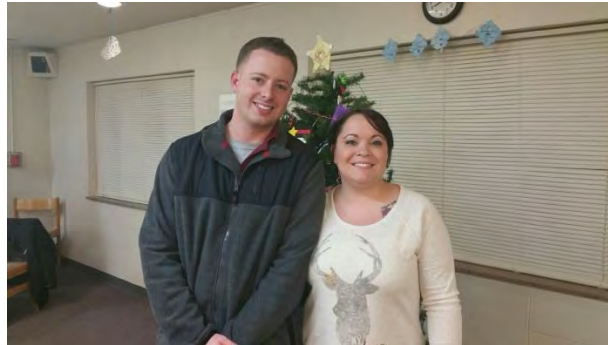


## DAY TREATMENT

Day Treatment is a non-residential intensive program for males designed to reduce the likelihood of further delinquency by juvenile offenders. Program components include group counseling and role play, goal setting, life skills training, parenting education, supervised public school attendance and case management. Participants of this program reside at home and participate in programming at the Center six days per week. Successful program completion requires completion of assigned cognitive curricula, vocational education and training, and money management. Parents are required to attend parenting education and parent support group sessions. Aftercare services are provided for 30 days. Day Treatment has the capacity to serve up to ten local youth and their families at any given time.

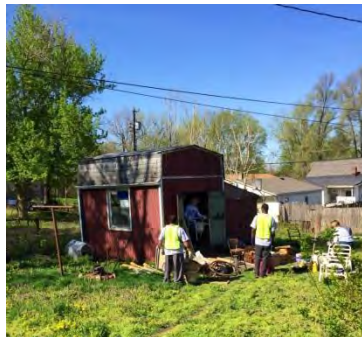
At the beginning of 2014, there were four (4) participants in the Day Treatment Program who had been referred in 2013. Two (2) of those participants successfully completed the Program and continue to live and work in the community. The other two (2) participants did not successfully complete the Program.

There were eight (8) youth referred to the Day Treatment Program in 2014. One (1) of those youth successfully completed the Program. Five (5) of those youth were unsuccessfully discharged from the Program. Three (3) of those youth that were unsuccessfully discharged served time in detention and one (1) of those youth was placed at the Indiana Department of Corrections. The other youth was discharged due to relocating to another county. There are currently two (2) youth participating in the Day Treatment Program.



Day Treatment Staff  
A. Weick and H. Fugett Not pictured- L. Prior

*Throughout 2014, youth in the Day Treatment Program received individualized education planning. Day Treatment staff worked collaboratively with local schools to not only monitor the youth's behavior while at school, but track their attendance and grades. While youth reported to Day Treatment, time was spent daily to ensure youth were completing school assignments and effectively studying.*



## **Mayor's Neighborhood Cleanup Program 2014**

*In 2014, Youth in the Day Treatment Program were regularly engaged in the community by volunteering and participating in community service. Youth averaged forty (40) volunteering and community service hours while in the Program and worked with more than a dozen organizations within Bartholomew County. While engaged with the community, the youth were involved in many unique opportunities, such as the Mayor's Neighborhood Cleanup Program, Columbus Area Arts Council's JCB NeighborFEST, and Eastside Community Center's Thanksgiving Dinner.*

*Andrew Weick*

## JUVENILE HOUSE ARREST/ELECTRIC MONITORING

This service provides electronic monitoring and home detention services to juveniles referred by the Court. Juveniles referred to this program have committed offenses that do not necessarily require secure detention of the youth but warrant an increased level of supervision along with the provision of individual and family support services. These same services may be provided to referred juveniles that have returned to the community from a Department of Correction placement. Electronic monitoring services through this program are also provided to juveniles in the Day Treatment program and juveniles who participate in the Community Transition Program. Juvenile House Arrest and Electric Monitoring services are provided in collaboration with Community Corrections.

In 2014 there were sixty-two youth placed on Juvenile House Arrest. Of these sixty-two youth, fifty of these youth completed the program successfully. Twelve of the youth were unsuccessful and received further sanctions from the Court.



Juvenile House Arrest Officer

C. Garlen

## TRANSITION PROGRAM

This service provides transition services to youth who are sentenced to secure detention for thirty days or more. Whenever a youth is taken from his/her community for a period of time, there is a loss of connect with the community, the school, etc... Rather than just release the youth to his/her home without the benefit of resources and support, the Bartholomew County Youth Services Center offers transition services to these youth. These services include the Juvenile House Arrest Officer in the home at least three days a week, a mentor, and the Center's Education Liaison to assist the youth's transition back into the school system. The youth's parents, as well as the youth's probation officer, are also involved in the youth's transition program.

In 2014 there were twenty-seven youth sentenced to Detention. Seventeen of these youth were sentenced for less than 30 days and were not eligible for transition services. Five of the sentenced youth were sentenced for 30 days and five of the youth were sentenced for over 30 days. There were no youth that wished to participate in transition services in 2014.

## JUVENILE WORK CREW

This service gives the court and probation an option as a graduated sanction, which may keep the youth out of secure detention or an extended probation term. Work Crew consists of youth who have been ordered by the court or Court Services to perform community service hours. The work crew does community projects for various agencies, non-profit groups, churches, schools, senior citizens or persons with disabilities. Youth learn work ethics and a variety of skills while serving in the community.

*In 2014 youth assigned to Work Crew have helped with the 4-H fair, spent a lot of time with Utopia Wildlife Rehabilitation Center, picked up tons of trash along highways and county roads in Bartholomew County, worked for the Columbus Parks and Recreational Department, helped clean and wash fire trucks for several volunteer fire departments and worked for PAAL football league cleaning gear. The youth assigned to Work Crew provided the county with 784 hours worked within the community, or 93.5 eight-hour work days. This program saved approximately \$7,840, which would have been the cost if this work had been completed by community agencies at \$10 per hour.*

*B. Conrad  
Juvenile Work Crew Supervisor*



YOUTH PICK UP TRASH ALONG A COUNTY ROAD

## COGNITIVE BEHAVIORAL PORGRAMS

The Center has several staff that are trained to facilitate various evidenced-based cognitive programs such as Thinking For a Change, Aggression Replacement Training, Girl's Moving On, and Parent Project®. Families can be referred to one or more of these programs by the Bartholomew County Probation Department, Bartholomew County Circuit Court, or Bartholomew County Department of Child Services. In 2014, staff at the Center provided 151.5 hour of cognitive instruction to seventeen youth and six parents.

There were 13 youth that successfully completed Thinking for a Change, a cognitive curriculum that incorporates components that have been proven to be a successful tool for reducing the recidivism rate for criminal behavior. The three components are Cognitive Self-Change, Social Skills and Problem Solving. Cognitive



Self- Change teaches a concrete process for self-reflection aimed at uncovering antisocial thoughts, attitudes and beliefs. Social Skill instructions prepare the group members to engage in pro-social interactions based on self-understanding and consideration of the impact their actions have on others. Problem Solving Skills integrates the two interventions to provide an explicit step-by-step process to address challenging real-life situations.

There were 2 youth that successfully completed Aggression Replacement Training®, a cognitive behavioral intervention program to help children and adolescents improve social skill competence and moral reasoning, better manage anger, and reduce aggressive behavior.

There were 2 youth that successfully completed Girls Moving On, a comprehensive program that uses complimentary approaches to help female youth engage in mutually supportive, empathic, and healthy relationships.

There were 6 parents that successfully completed Parent Project®, a curriculum that focuses on the most destructive of adolescent behavior. The curriculum address issues such as arguing and family conflict, poor school performance, truancy and dropouts, media influences, early teen sexuality, teen drug use, teen gangs, teen violence, bullying and runaways.

## **MEDICAL AND MENTAL HEALTH SERVICES**

Residents in Shelter and Detention are seen by the Center's nurse within 48 hours of admission. The nurse is on call 24/7 for any emergencies or questions that staff may have pertaining to a resident's health. The youth are seen by the County's physician within one week of their admission to Shelter and Detention The doctor is also on call 24/7 for any questions that the nurse may have regarding a resident's health.



**T. Brown (Nurse) and Dr. C. Hatcher**



**Counselor  
B. Maass**

The residents are also seen by the Center's counselor upon admission and a Child and Adolescent Needs and Strengths (CANS) assessment is completed on each youth. Youth may also request to speak to the counselor throughout their stay in shelter if they wish to do so. The counselor is on call 24/7 for any mental health questions or crises that may occur. If deemed necessary, a MAYSI-II mental health screening may be utilized by the Intake Officers upon admission to the Center.

## FOOD SERVICE

The Food Service Department of the Center is comprised of a Head Cook and a Full-Time Cook that are responsible for three meals a day that are nutritionally adequate, palatable, and attractive, and that are produced under sanitary conditions at a reasonable cost. Our Head Cook, who is experienced in food service management, supervises the food service operations. In 2014, the Food Service Department at the Center prepared 15,034 meals. The Department of Education reimburses the county for breakfast and lunch meals through the National School Lunch Program.



Food Service  
L. Freck & L. Carmer

## JUVENILE DETENTION ALTERNATIVE INITIATIVE (JDAI)

*In 2014, Bartholomew County joined 18 other counties in Indiana and began participating in Juvenile Detention Alternatives Initiative, or JDAI. JDAI was designed to demonstrate that jurisdictions could safely reduce reliance on detention, and use those efforts to strengthen juvenile justice systems overall. JDAI works because it engages multiple stakeholders, including judges, prosecutors, defense attorneys, probation officers, elected officials, and community representatives, in the search for more efficient and effective programs, policies, and practices that can reduce inappropriate detention, improve public safety, and save money.*

*In April 2014, Kylene Jones began her new role as JDAI Coordinator for Bartholomew County. As the coordinator, Kylene is charged with assisting to reduce racial and ethnic disparities, inappropriate use of detention, and over reliance on detention in a rational risk-based manner without compromising public safety through the implementation of the eight core strategies of JDAI.*

*JDAI is a process, not a project. In August 2014, Bartholomew County took the first step in beginning this process. The State JDAI Team conducted a System Assessments in our community. The system assessment is one of the key processes used in new JDAI sites to lay the groundwork for reform planning. By interviewing a diverse set of stakeholders about detention-related practice, policy, and programming, we were able to gain valuable insights and perspectives that help to illuminate both strengths and opportunities for improvement. After the system assessment with the Annie E. Casey Foundation, a report was prepared and presented to our community stakeholders at our JDAI Kick-off in November.*

*We are off to a great start with JDAI. As we look to 2015, we are excited to begin our purpose of detention meetings and continuing moving onward and upward.*

*Kylene Jones*

JDAI Coordinator for Bartholomew County

## 5 YEAR COMPARISONS- CENSUS AND AVERAGE LENGTH OF STAY

Census at the Center is determined by looking at bed utilization and the average length of stay of each youth. Shelter youth are limited by license to a maximum stay of 20 days while Detention has no such licensing limitation. The length of stay for detention youth prior to sentencing depends upon the length of time required for them to be processed through the juvenile justice system. However, once sentenced, youth in Detention are limited to a maximum sentence of 90 days for youth under 17 and 120 days for youth 17 and older. Day Treatment is designed in such a way that a youth will typically need to spend a minimum of 4 months in the program.

The graphs on the following below represent the average daily census and the average length of stay by program for youth served at the Center in 2014.

5 YEAR COMPARISON OF AVERAGE LENGTH OF STAY IN DAYS			
YEAR	PROGRAM TOTALS	FEMALE	MALE
<b>DETENTION</b>			
2014	10	7	13
2013	13	10	13
2012	15	13	15
2011	11	9	12
2010	11	11	16
<b>DAY TREATMENT</b>			
2014	84	N/A	84
2013	107	N/A	107
2012	145	N/A	145
2011	131	N/A	131
2010	117	190	95
<b>SHELTER</b>			
2014	9	9	10
2013	11	10	11
2012	10	12	9
2011	10	8	11
2010	12	11	13

	5 YEAR COMPARISON OF AVERAGE DAILY POPULATION				
PLACED	2010	2011	2012	2013	2014
Detention	13	8	11	7	6
Day Treatment	4	3	5	5	3
Shelter	4	4	3	4	3

5 YEAR COMPARISON OF CHILD CARE DAYS BY PROGRAM			
YEAR	TOTAL BY PROGRAM	BARTHOLOMEW	OTHER
	DETENTION		
2014	1689	1687	2
2013	2481	2478	3
2012	4033	3075	328
2011	3577	3468	109
2010	4920	4960	230
	DAY TREATMENT		
2014	1011	1011	N/A
2013	1917	1917	N/A
2012	1947	1947	N/A
2011	1364	1364	N/A
2010	1528	1528	N/A
	SHELTER		
2014	921	565	356
2013	1287	916	371
2012	1097	777	320
2011	1456	1239	217
2010	1703	1471	232

#### TOP 5 REFERRALS for 2014

Runaway	78
Battery	59
Illegal Consumption	40
Poss. of Marijuana	38
Theft	26

5 YEAR COMPARISON OF AVERAGE LENGTH OF STAY PER PROGRAM IN DAYS			
YEAR	PROGRAM TOTALS	FEMALE	MALE
	<b>DETENTION</b>		
2014	10	7	13
2013	13	10	13
2012	15	13	15
2011	11	9	12
2010	11	11	16
	<b>DAY TREATMENT</b>		
2014	84	N/A	84
2013	107	N/A	107
2012	145	N/A	145
2011	131	N/A	131
2010	117	190	95
	<b>SHELTER</b>		
2014	9	9	10
2013	11	10	11
2012	10	12	9
2011	10	8	11
2010	12	11	13

The Control Officers at the Center enter all of a youth's information into a database. This has allowed for the preparing of all tables and graphs contained in this report.

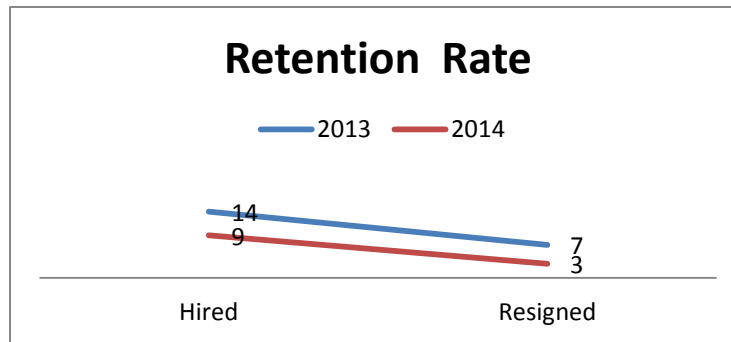


**Control Officers**

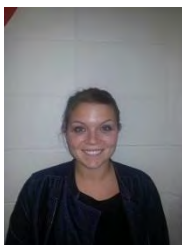
L to R: B. Allen, B. Gilliam-Stewart, S. Cain and S. Kuhfahl

## PERSONNEL

The Center hired 9 new employees in 2014. This is 5 less than was hired in 2013. Of the nine staff hired in 2014, six (6) of those remain at the Center in some capacity. This is a 17% increase in the retention rate as compared to 2013.



Relief Youth Care Workers at the Center cover for employees on sick, vacation, and personal leave and for staff involved in training. Relief staff constitutes a substantial savings compared to paying full-time staff overtime for this coverage. Part-time Youth Care Workers are essential staff at the Center and are very difficult to retain. They are typically employees who are working for the Center only while they are in engaged in college studies or seeking full-time employment. However, when full-time positions open at the Center, part-time employees and relief staff have the first option to apply and are often hired for these positions. \* YCW- Youth Care Worker



**M. Lucas**  
Part-Time YCW



**M. Mouser**  
Relief YCW



**J. Ruse**  
Relief YCW



## INCOME

### COUNTY GENERAL BUDGET 2014

TOTAL 2014 BUDGET (Detention, Shelter, Day Treatment)	\$1,500,037
UNEXPENDED BALANCE	<u>\$ 179,102</u>
TOTAL 2014 EXPENSES (Detention, Shelter, Day Treatment)	\$1,320,935
 AVERAGE MONTHLY COUNTY EXPENDITURES	 \$ 110,078

PER DIEMS	SHELTER	DETENTION	DAY TREATMENT	TOTAL
PER PROGRAM	\$ 154,885	\$ 220	\$ 80,394	<b>\$235,499</b>

### GRANTS/REIMBURSEMENTS

INDIANA DEPARTMENT OF EDUCATION (NSLP)	\$ 19,641
BARTHOLOMEW COUNTY SCHOOL CORP	\$124,740
DEPARTMENT OF CORRECTION	*\$ 63,631
TITLE ONE	*\$ 19,516

**TOTAL GRANTS/REIMBURSEMENTS** **\$220,528**

\*The expenditures against which the DOC and Title I grants are applied are separate from those expenditures covered by the Bartholomew County budget. As a result, these grant amounts are not included below.

REIMBURSEMENT INCOME	
(Applied against local expenditures)	\$144,381
PER DIEM INCOME	\$235,499

**TOTAL BUDGET SAVINGS TO COUNTY** **\$379,880**

<b>TOTAL COUNTY EXPENSES</b>	<b>\$1,320,935</b>
<b>TOTAL INCOME AGAINST COUNTY EXPENSES</b>	<b>\$ 379,880</b>
<b>COST TO BARTHOLOMEW COUNTY</b>	<b>\$ 941,055</b>

## QUIETUS SUMMARY FOR THE LAST 10 YEARS

(IN DOLLAR AMOUNTS)

	Dept. of	Bartholomew Co.	DOC	JAIBG	Title I	Title II	Title IVE	Title I	Per Diems	Misc.	TOTAL
	Education	School Corp.						Stimulus			
<b>2004</b>	27,345	94,580	49,569	36,362	20,647				292,874	2,635	524,012
<b>2005</b>	31,357	93,706	50,885	26,311	23,806	5,894	7,990		283,654	1,389	524,992
<b>2006</b>	32,798	94,714	50,885		26,973	19,568	4,505		300,319	1,590	531,352
<b>2007</b>	28,299	97,641	61,428	7,470	30,045	36,106	3,315		125,964	949	391,217
<b>2008</b>	34,636	109,117	61,970		33,119	43,104			168,212	1,084	451,242
<b>2009</b>	27,269	115,066	62,801		33,696	24,531		5,717	181,808	5,000	455,888
<b>2010</b>	31,954	117,690	72,800		34,433	20,000			239,010	1,177	517,064
<b>2011</b>	26,681	117,690	59,942		33,854				149,063	592	387,822
<b>2012</b>	29,458	118,403	56,301		33,251				314,162		551,575
<b>2013</b>	19,992	121,976	48,158		17,176				377,075		584,377
<b>2014</b>	19,641	124,740	63,631		19,516				235,499		463,027

The Bookkeeper at the Center keeps all of the Center financial records, completes payroll, prepares financial reports and prepares claims.



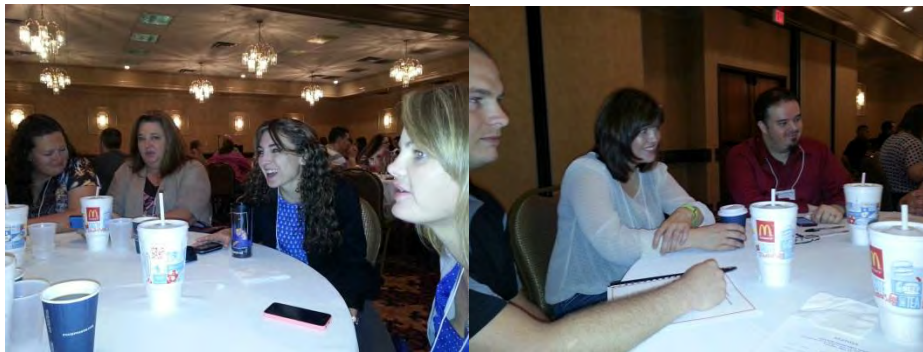
Bookkeeper  
P. Meier

## AWARDS, CELEBRATIONS AND APPRECIATIONS

In May of 2014 some of the Center staff were able to attend the Indiana Juvenile Detention Association Summit in West Lafayette. During the opening ceremony, Cathy Vawter, Intake Officer for the Center was presented the Indiana Detention Care Worker of the Year Award in recognition of her dedication and service to youth in Indiana.



Indiana Detention Care Worker of the Year Award Recipient  
Cathy Vawter



Indiana Juvenile Detention Association Summit May 13<sup>th</sup> and 14<sup>th</sup> 2014  
Attending from Youth Services Center were L to R: H. Harris, C. Vawter, T. Strietelmeier,  
K. Jones, B. Richter, L. Miller and B. Allen Not Pictured- A. Biehle

In April of 2014, A. Weick nominated Lynsey Prior and Anita Biehle for the Patriot Award in recognition of their support for the staff employed at the Center that are members of the National Guard. On April 28<sup>th</sup>, 2014 Mr. Jim Pridgen presented Lynsey and Anita with these awards.



L to R: A. Weick, L. Prior and J. Pridgen



L to R: A. Weick, A. Biehle and J. Pridgen

In October, several staff from the Center attended the Court Services Retreat held at Camp Lakeview.



Court Services Retreat October 22, 2014

Also in October Brandon Conrad was awarded the Bob Rader Detention Care worker of the Year and Kylene Jones was awarded the Bob Rader Detention support Staff of the Year Award in recognition of their dedication to improving services to youth.



Bob Rader Award Recipients  
K. Jones and B. Conrad

## APPRECIATION

The mission of the Bartholomew County Youth Services Center is, in no small part, supported by different organizations within the community. Their cooperation and friendship over the years has greatly assisted the Center in providing its residents with the services they need. While it would be difficult to list all those organizations that have supported the Center over the years, below is a partial list:

Agency on Aging  
Bartholomew County Board of Commissioners  
Bartholomew Consolidated School Corporation  
Bartholomew County Council  
Bartholomew County Circuit Court  
Bartholomew County Extension Office (4-H)  
Bartholomew County Sheriff's Department  
Bartholomew County Department of Child Services  
Bartholomew County Maintenance Department  
Columbus Area Arts Council  
Columbus Parks & Recreation



**Pastor Burt Powell & Mrs. Powell**

Columbus Police Department  
Columbus Regional Hospital- Rachel Maass-O'Haver  
Court Services- Probation and Community Corrections Staff  
Bobby K. Owens  
Doug Babb  
First Christian Church of Columbus  
Housing Partnership Inc.  
Human Services, Inc.  
Indiana Youth Law T.E.A.M.  
Prison Ministries-Burt Powell  
United Way

In December the Center was able to purchase a new van to be used to transport youth to school, court and appointments.



**Youth Care Worker- A. Bishop**

## FROM THE DIRECTOR

*Looking back on 2014, the Center had quite a few accomplishments as well as some distressing events. There was several staff members that lost loved-ones throughout the year and a few staff members that suffered from illnesses. There were even two staff members that had to relinquish their positions due to medical issues. However, even in these harrowing times, the display of teamwork, the dedication and genuine care and concern for the youth we serve continued to persevere and the Youth Services Center staff continued to do what we do best-making the community as safer place by reducing the risk of repetitive delinquent behavior.*

*In 2014, the Center staff worked together to ensure we remain financially responsible and in doing so the Center was able to return 12% of its allotted budget to county general funds. The Center was able to operate with five part-time staff instead of nine all the while reducing the overtime budget by 23% compared to the overtime spent in 2013 and prior years. The Center was also able to purchase a new van as well as a radio base station and portable radios for the House Arrest program.*

*In 2014 the Center's retention rate increased by 17%. There are 28 full-time employees and 5 part-time employees at the Center. 54% of those full-time employees have been employed at the Center for 5 years or longer; one of the part-time employees celebrated 10-years with the Center in August. There is quite a bit of an age range amongst the staff at the Center. This has only added to the uniqueness and diversity of their talents as the young learn from the old; the old learn from young, and we all learn from the youth we serve.*

*The Center continues to take part in the Performance Based Standards program for youth-serving facilities throughout the United States. Due in big part to the Center staffs' diligence, dedication and commitment to ensuring all youth brought to the Center are safe and that the services provided are continually improving. In November of 2014, out of 4 levels that can be attained in the Performance Based Standards program, the Center reached Level 3. The staff at the Center are to be commended for this accomplishment as we have only been involved in this program since January of 2013.*

*In 2014, Bartholomew County began its journey in taking part of the Juvenile Detention Alternatives Initiative that's sweeping the nation. As 2015 begins, staff at the Center are nervous, but excited and looking forward to entering into the partnerships and collaborations that bring Bartholomew County to the front lines when it comes to providing quality services and programs for the youth and their families throughout the county. Utilizing the Center's current staff and facility, JDAI funds received will be used to provide more effective supervision and possible programming for youth who may not necessarily need to be detained in secure detention, but do need some level of supervision.*

*Anita J. Biehle  
Director of Youth Services*